

OVERVIEW AND SCRUTINY COMMISSION

Agenda Item 45
Brighton & Hove City Council

Subject: Performance Reporting (Local Area Agreement)
Date of Meeting: 1 November 2011
Report of: Charlie Stewart, Strategic Director Resources,
Brighton & Hove City Council
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Wards Affected: All

FOR GENERAL RELEASE/ EXEMPTIONS

1. SUMMARY AND POLICY CONTEXT:

- 1.1 The report provides Local Area Agreement (LAA) performance information to the end of March 2011, the closing data for the LAA.
- 1.2 There is one appendix to this report; this contains final statistical information for the Local Area Agreement where this is available. This was reported to Cabinet on 14 July 2011; some data has become available since then and is included here.
- 1.3 **'Local Area Agreement Summary Report'** (Appendix 1) The Local Area Agreement formed one strand of a city wide 'contract' which set priorities for Brighton and Hove and assessed how well we delivered against these. As this is a partnership agreement the responsibility for some indicators is shared across partner organisation across the city.

2. RECOMMENDATIONS:

- 2.1 That Overview & Scrutiny Commission notes results against the 2008-11 Local Area Agreement and our current organisational health.
- 2.2 That Overview & Scrutiny Commission notes that the Government has made changes to the national performance management framework. This affects the LAA in that performance is no longer monitored centrally in the same way and that the Performance Reward Grant previously attached to targets was removed.
- 2.3 That Overview & Scrutiny Commission notes that this will be the final LAA, since local authorities and strategic partnerships are no longer required to produce them.

- 2.4 That Overview & Scrutiny Commission notes that a new Performance and Risk Management Framework has been developed that contains city-wide performance priorities.

3. BACKGROUND INFORMATION

- 3.1 After a broad and thorough consultation process in 2007, LAA targets were agreed by the Strategic Partnership as the main performance priorities in Brighton and Hove for 2008/11. During this process public sector partners, in collaboration with the third and private sector, agreed to 35 indicators selected from the National Indicator Set. In addition 22 local targets were selected which were felt to be a priority for the city.
- 3.2 This LAA was set for a three year period and was based on priorities determined at the time of negotiation. Our LAA was signed off by the Government Office for the South East.
- 3.3 The LAA was reviewed at the end of the second year to ensure that it continued to contain appropriate measures for our aspirations and those of our residents. The aspirations of our residents determined the Sustainable Community Strategy priorities.
- 3.4 The delivery of the Sustainable Community Strategy was monitored through the LAA. A family of partnerships, under the Local Strategic Partnership, are responsible for delivery and monitoring of activity. As such the LAA was a city-wide partnership performance agreement. It was also a statement of intent and aspiration. Each partner organisation continues to monitor its own performance in key areas.
- 3.5 The LAA was formed in the main from the National Indicator Set introduced in 2008, but subsequently cancelled in 2010. In some cases the national data sources will be unavailable until later in the year, whilst in others there is a significant time lag that can be up to three years (e.g. economic and sustainability indicators). Following the cancellation of the National Indicator Set a number of data collections for indicators ended so these can no longer be reported on.
- 3.6 Although the National Indicator Set has been discontinued the council is still required to report on around three quarters of the data sets that made them up. These data sets are specified in the Single Data List issued by the Department of Communities and Local Government.
- 3.7 The council and its partners are moving to a commissioning model of service delivery and the basis of this commissioning will be a robust evidence base for local needs and aspirations. This represents a significant shift away from the previous central Government driven framework that the LAA was part of.

3.8 Overview & Scrutiny Commission are invited to examine the information in Appendix 1, to see progress over the duration of the LAA and, where necessary, recommend additional action or reporting. Detailed action plans for each target were monitored by the Strategic Partnerships. Colours provide the direction of travel at the time of reporting:

GREEN	On target
AMBER	An area in need of improvement but close to achieving target
RED	Off-track

3.9 Overview & Scrutiny Commission is invited to note good progress between April 2008 and March 2011 in the following areas:

- L13a: reduced bullying in 11 – 16 year old age group
- NI051: effectiveness of child and adolescent mental health services (CAMHS)
- NI130: % Social care clients receiving Self Directed Support
- NI135: Carers receiving needs assessment or review
- L 23 (BV064): Private sector vacant dwellings returned into occupation
- NI141: Percentage of vulnerable people achieving independent living
- NI158: % non-decent council homes
- NI195c: Improved street and environment cleanliness – reduced graffiti
- L 06 (NI020): Number of 'Assaults with less serious injury
- L 07a&b (NI033a&b) - Arson incidents
- NI032: Repeat incidents of domestic violence
- NI040: Number of drug users recorded as being in effective treatment
- NI111: First time entrants (FTE) to the Youth Justice System

Overview & Scrutiny Commission is invited to note areas of on going challenge between April 2008 and March 2011 in the following areas:

- NI156: Number of households living in temporary accommodation
- NI047: The number of people killed or seriously injured in road traffic accidents
- L 22: Number of school age children in organised school visits

There is additional information and context for all of the above in appendix 1.

Please note that there are still a large number of targets where final data are not yet available. At least 10 targets will not have final data until late 2011 or into 2012.

Changes to the Reporting Framework

3.10 The performance framework for managing the relationship between Central and Local Government has changed substantially over the last year. This change is

intended to reduce bureaucratic burdens and enable focus on genuine local priorities. All designations of local improvement targets have therefore been revoked and full control of LAAs was handed to local authorities.

- 3.11 LAA performance will not be monitored centrally and the 'Performance Reward Grant' was cancelled. There is not a requirement to make a new agreement in 2011.
- 3.12 The National Indicator (NI) set has been cancelled and replaced with the Single Data List, a list of all data returns that councils must make to central government departments and Arms Length bodies. These are comprehensive data sets and are not performance indicators, though some of the data sets previously informed the NI set.
- 3.13 In future the City Performance Plan (CPP) will be the main mechanism to monitor and manage the city's performance against the outcomes defined in the Sustainable Community Strategy. The CPP will be reported to the Strategic Partnership, the Public Service Board, Cabinet and Overview and Scrutiny Commission every six months. Once targets are attached to the Plan it will be returned to Overview and Scrutiny Commission.
- 3.14 The council is developing a new Corporate Plan for 2011-2015. This will describe in summary the priorities of the council as an organisation, providing context and direction for people who receive services from the council and those who work for the authority. It will include a series of indicators to measure the priorities and these will be reviewed each year as part of refreshing the Plan to ensure relevance and robustness.
- 3.15 The council also continues to monitor and manage a set of organisational health measures. The Organisational Health Report builds on similar reports from previous years, designed to help Strategic Leadership Board (SLB) and the Corporate Management Team (CMT) manage the organisation. Progress reports on priority indicators will be considered by SLB monthly and reports on the full suite of indicators will be reported every six months to Cabinet and Overview & Scrutiny.

4. CONSULTATION

- 4.1 The Local Area Agreement 2008-2011 priorities were set in negotiation with the Local Strategic Partnership and the Government Office South East (GOSE).

5. FINANCIAL & OTHER IMPLICATIONS:

Financial Implications:

- 5.1 The LAA financial incentive (Performance Reward Grant) was removed, however, the partnership working through the LAA and the performance results supported the delivery of value for money strategies.

Finance Officer consulted: Anne Silley

Date: 7 June 2011

Legal Implications:

- 5.2 Local Area Agreements and the National Indicator Set were abolished in October 2010. Local Authorities are now required to provide to Central Government the information set out on the Single Data List described at paragraph 3.7 of the report.

Lawyer consulted:

Elizabeth Culbert

Date: 13 June 2011

Equalities Implications:

- 5.3 The performance management framework aims to incorporate monitoring of progress against equalities and inclusion outcomes in the city.

Sustainability Implications:

- 5.4 The performance management framework aims to incorporate monitoring of progress against sustainability outcomes in the city.

Risk and Opportunity Management Implications:

- 5.5 The management of performance is important and contributes to avoiding the risk that the council's improvement priorities will not be delivered. Progress against performance indicators informs our risk and opportunity management assessments.

Crime & Disorder Implications:

- 5.6 Reducing crime and disorder was a central theme of the Corporate Plan and the Local Area Agreement and monitoring progress against these outcomes is a key element of the proposed new performance management framework.

Corporate / Citywide Implications:

- 5.7 Cabinet, Public Service Board, the Strategic Leadership Board and the Corporate Management Team will get updates on the Performance and Risk Management Framework and City Performance Plan; this allows for both a regular overview of performance and more spotlighted discussions on areas that require additional discussion. These discussions will feed into the service planning timetable and establishment of a new corporate plan in the future. This is an essential part of the council's performance management framework.

SUPPORTING DOCUMENTATION

Appendix 1. Local Area Agreement Summary Report

